



2018
Final Budget Hearing
Eau Claire County, Wisconsin

November 07 - 08, 2017

Mission Statement



To provide quality, innovative and cost effective Services that safeguard and enhance the well-being of residents and resources.

Values & Beliefs

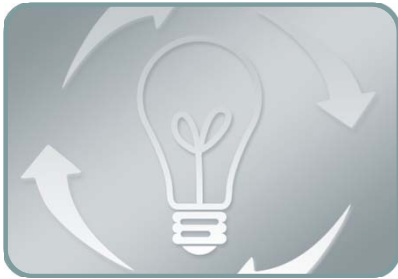
- Good Stewards of the County's resources
 - Fiscally Responsible
 - Responsive to our Citizens
 - Open and Accountable
 - Innovative

2016 – 2018 Priorities & Goals



ENSURE FINANCIAL STABILITY

- Limit County Borrowing
- Develop a new tracking system for county wide investments
- Create a reporting mechanism to better inform board committees



INNOVATE AND ADAPT

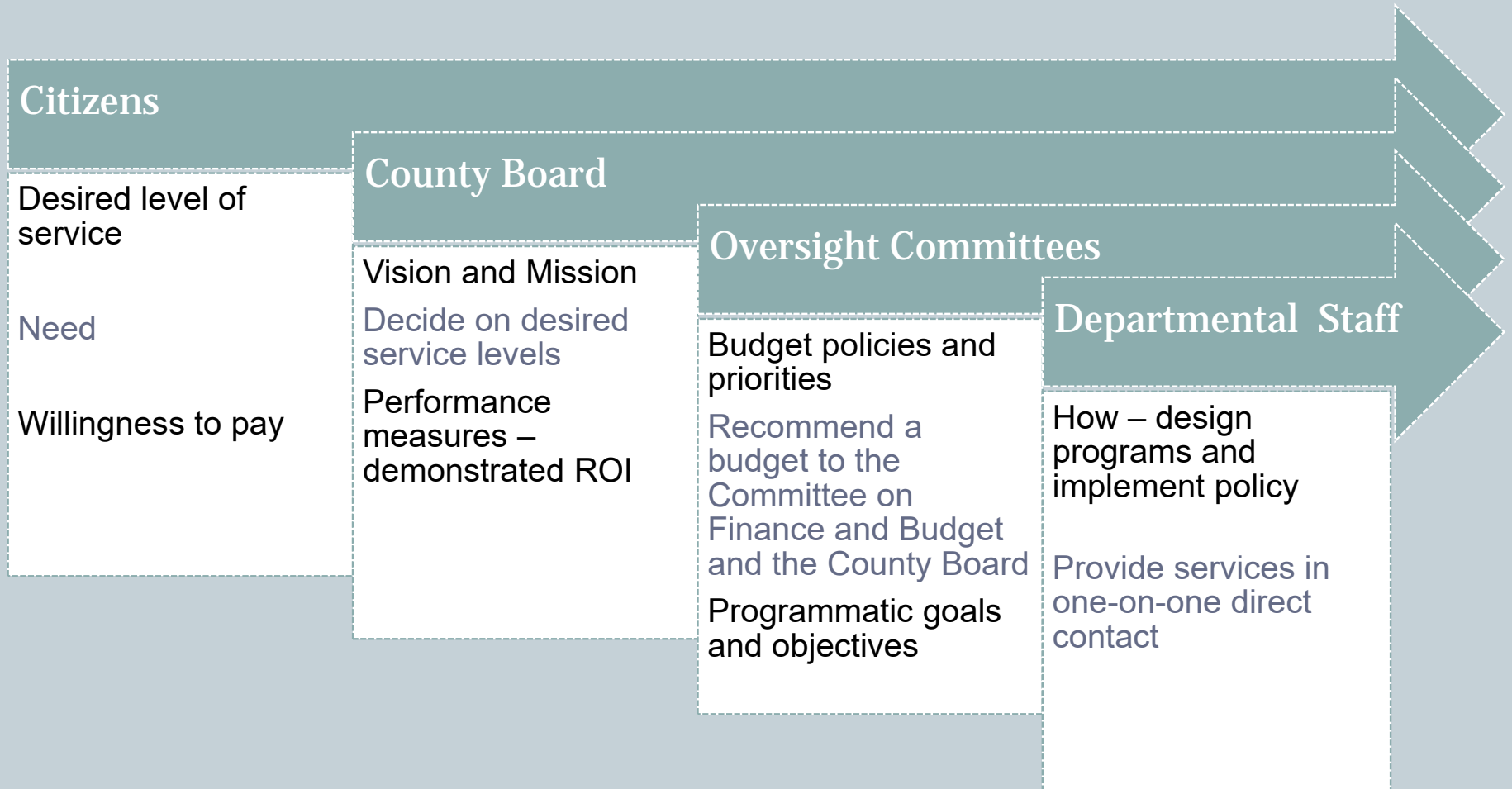
- Establish an innovation fund
- Create a virtual or physical idea lounge
- Revise county code and administrative policies to foster more innovation
- Create public service messages to showcase current innovative practices



IMPROVE COLLABORATION

- Identify 3 cross-department or cross system collaborations
- Create collaborations with 2 external stakeholders

The Budget Process



What is a Budget?



It is a policy document

Is reflective of the constituencies' desired type and level of service

Encompasses the unique flavor of the locality

It is an operations guide

Provides direction on policy implementation in a detailed form

What is a Budget?



It is a planning document

Embodies the mission, vision and goals of the organization

Incorporates strategic plan of the organization

It is a communications device providing

Transparency

Accountability

Information to the electorate

2018 Proposed Budget



- Increase in levy dollars from the prior year of \$1,633,969, for a total levy of \$32,229,271.
 - Net new construction (2.024%),
- Mill Rate: \$4.093 (change of \$0.007)
- Total Percent Change in Dollars Levied: 5.34%
- Total Expenditures: \$109,345,565

Budget Philosophy



Eau Claire County will provide necessary services to those most in need within the limits established by the availability of resources and statutory authority. Balancing of dollar costs with social costs shall be a conscious effort. To that end, **preventative programs and services** (*cost abatement*) are encouraged whenever possible.

- DHS Mental Health Clinic.
- Continued expansion of CCS program.
- Continued funding for Criminal Justice Collaboration Council in connection with Treatment Courts.

Budget Philosophy



Eau Claire County will protect, maintain, and enhance its financial reserves and provide the oversight necessary to assure its citizens and creditors of its **financial and institutional stability**. Revenue enhancements to offset operational costs and improve financial health will be pursued.

- Maintaining bank qualified debt.
- Developing long-term capital plan based on need and debt structure.
- Consideration of alternative revenue sources.

Budget Philosophy



Even if not mandated, **programs and services should be encouraged if they hold down costs elsewhere**. The "elsewhere" could be within a department, within the County's operations, and even with other local units of government.

- Investment in information technology resources.
- Total Reward Strategy toward employee retention and recruitment.
- Investment in highway infrastructure and changing methodologies (ROI: higher PACER ratings: lower cost per lane mile).

Budget Philosophy



The impact of decisions on the future should always be strongly considered - not just the impact on the next budget year or five years in the future, but generations in the future. The **transition to future budgets should be smooth, honest, and within long-term plans.**

- Strategic approach to budget development.
- Building of core county resources that support service areas.
 - Information systems – technical capacity; and redundancy.
 - Human Resources – basics for Total Reward Strategy (compensation and benefits).

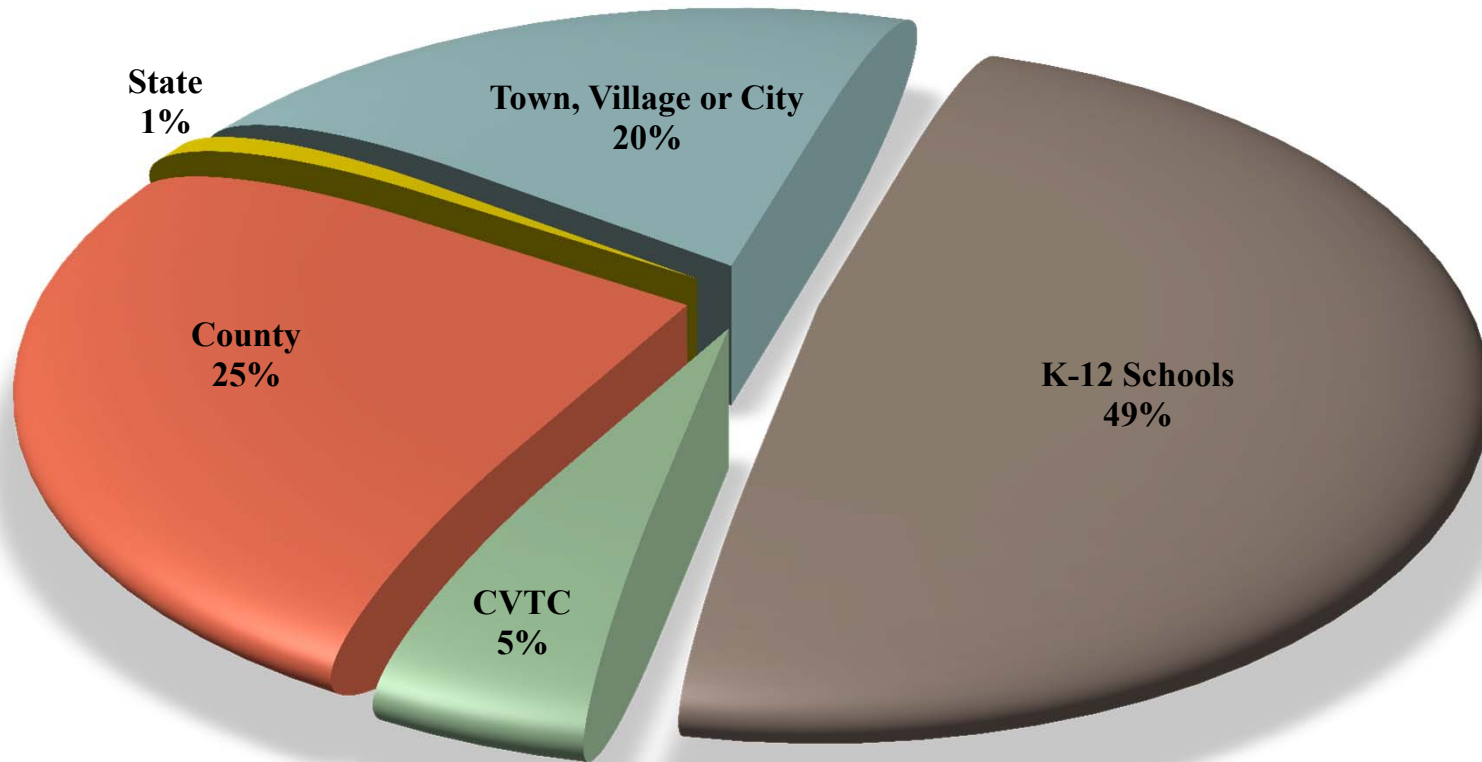
The County's **physical assets shall be properly and timely maintained.** Deferring maintenance so that other programs can be provided is strongly discouraged.

- Long term maintenance plan for infrastructure.
- Investment in infrastructure systems (highway).

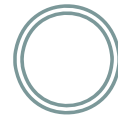
Allocation of Average Tax Bill Between Taxing Jurisdictions



2016 Tax breakdown based on \$133,000 property value



This Evening's Budget Process



Budget Review

- ❑ Each department will be subject to review prior to amendments being made.
- ❑ Written amendments will be presented by Supervisors presenting the amendments.

Amendments

- ❑ Pre-submitted written amendments will be taken first.
- ❑ To be considered, each amendment will require a motion and second.
- ❑ If the amendment involves additional revenue, the source of revenue must be identified.